Agenda Item No: 9.3

Report Title: Capital Programme 2017/2018 to 2020/2021

Report To: Cabinet Date: 5 February 2018

Cabinet Member: Councillor Bill Giles

Ward(s) Affected: All

Report By: Alan Osborne, Deputy Chief Executive

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#### **Purpose of Report:**

To recommend to Council the revised 2017/2018 Capital Programme, the 2018/2019 Capital Programme, the outline Capital Programme 2019/2020 to 2020/2021 and the associated Prudential Indicators.

#### Officers Recommendation(s):

- 1 To approve the revised 2017/2018 Capital Programme of £26.424m at Appendix 1 and recommend it to Council.
- 2 To approve the 2018/2019 Capital Programme of £32.407 at Appendix 2 and recommend it to Council.
- **3** To approve the outline Capital Programme 2019/2020 to 2020/2021 of £23.663m at Appendix 2 and recommend it to Council.
- To approve the Prudential Indicators in respect of the Capital Programme detailed in Section 6, and recommend to Council that they are adopted for 2018/2019.

#### **Reasons for Recommendations**

As part of the annual budget cycle the Cabinet considers what level of capital support to allocate to its policy programme. It also considers the medium term position in relation to likely capital needs and available resources. The Council's Constitution requires Cabinet to make a recommendation to Council on the level of the Capital Programme budget.

Part 1 of the Local Government Act 2003 introduced a framework for local authority capital expenditure and financing, the 'Prudential Capital Finance System'. The Local Authorities (Capital Finance and Accounting) (England) Regulations 2003, which define this system, requires local authorities to follow the 'Prudential Code for Capital Finance in Local Authorities' (the Prudential Code) when taking their decisions. The Prudential Code requires authorities to set a number of 'Prudential Indicators' before the beginning of each financial year.

# 3 Background to the Capital Finance system

- 3.1 The Local Government Act 2003 introduced a framework for local authority capital finance. The key feature of the system is that local authorities are free to raise finance for capital expenditure where they can afford to service the resulting debt.
- 3.2 In the case of non-Housing Revenue Account schemes, a local authority is able to borrow to finance capital expenditure without any limit being imposed by the Government, provided that the local authority considers the borrowing to be 'affordable'. The Secretary of State retains an overall power to intervene if the national total of intended local authority borrowing is unacceptable 'for national economic reasons'.
- 3.3 In determining how much borrowing is 'affordable' local authorities are required to have regard to the Prudential Code, published by the Chartered Institute of Public Finance and Accountancy (CIPFA). CIPFA published a new version of the code in late December 2017. The Prudential Code does not set out in detail how authorities should calculate their own level of borrowing, but provides an overall framework within which local authorities must ensure that their capital spending plans are prudent, affordable and sustainable.
- 3.4 In the case of capital expenditure in respect of council housing, the Government considers that it is necessary, due to the current fiscal position, to maintain control on authorities' debt. It exercises control by specifying for each housing authority a limit to that authority's housing indebtedness (Debt Cap). The Debt Cap restricts the ability of an authority to take on additional borrowing in respect of its housing stock even if that borrowing is affordable by its Housing Revenue Account (HRA). The Government set this Council's Debt Cap at £75.248m.
- 3.5 In following the framework of the Prudential Code, every local authority is required to set a number of 'Prudential Indicators' before the start of the financial year. The new Prudential Code has deleted some Prudential Indicators and recommends that others are included in an authority's capital programme. However, following the recommendation of Arlingclose, the Council's Treasury Advisor, changes to the presentation of the Council's Prudential Indicators will not be implemented for the 2018/19 estimates these will be introduced in future years. These indicators cover capital expenditure plans, the impact of those plans on

- revenue budgets, and the link between the need to borrow to finance those plans and the Council's overall Treasury Management strategy.
- 3.6 The Prudential Code makes it clear that the Prudential Indicators are not designed to be compared between authorities and explains that it would be misleading and counter-productive to treat them in this way. The system is designed to support local decision-making in a manner that is publicly accountable.
- 3.7 The updated Prudential Code includes a new requirement for local authorities to produce a Capital Strategy, which is a summary document approved by full Council covering capital expenditure, financing, treasury management and non-treasury investments. There is no requirement for this to be an annual document, or for it to be approved before the start of the financial year. CIPFA recognises that authorities may require a lead-in period to create a Capital Strategy and that this requirement may not be able to be fully implemented until 2019/2020.

The former Department for Communities and Local Government has consulted on items to be included with in the Capital Strategy but has not yet reported on the outcome. In the light of this, the Council will not be asked to approve a Capital Strategy before the start of 2018/2019.

# 4 Financing Capital expenditure

- **4.1** All capital expenditure has to be financed, either in the year that it is incurred or over a period of time (recognising that capital assets have a life which extends into the future). The core sources of finance are:
  - Capital receipts generated from the sale of capital assets
  - Reserves
  - Direct from Revenue budgets
  - Third-Party Contributions e.g. Developers '106 Agreements'
  - Grants and Contributions
- 4.2 Capital expenditure not financed in year remains as a 'capital financing requirement' funded temporarily by borrowing. Annual provision is made from the revenue budgets to repay this outstanding borrowing over time. As noted above, the total amount borrowed must be affordable, when taking into account both the principal repayments required and the interest payable on outstanding loans.
- 4.3 Capital Receipts from the sale of houses and flats under the Right to Buy scheme are a key source of funding for capital expenditure. Regulations specify that these receipts are divided into four elements as shown in the table below. The amounts shown are for illustration and relate to the eight properties sold by the Council in the first nine months of 2017/2018.

	1 April to 31 Dec 2017		
	£	%	
Core receipts retained to fund capital expenditure	124,190	13	
Receipts retained for the repayment of HRA debt	120,235	13	
Receipts paid to the Government	303,244	32	
Additional receipts retained to fund new affordable housing	393,081	42	
Total	940,750	100	

**4.4** Capital Receipts derived from the sale of non-housing assets do not have to be allocated in a specified way but can be used to pay for any kind of capital expenditure or, if the Council prefers, as provision to repay debt or meet premiums on the early repayment of debt.

# 5 Capital Programme

**5.1** The Capital Programme is an allocation of resources to projects relating to the major repair, enhancement or purchase of long-term assets. In many cases these projects will span financial years.

# 5.2 Capital Programme 2017/2018

- 5.2.1 The approved 2017/2018 Capital Programme is set out in Appendix 1 (lines 1 to 28), with a total value of £47.596m. As noted above, for completeness, this includes the full cost of implementing new capital schemes although some of the expenditure will fall into 2018/2019 and, potentially, later years. Where it is known that projects to which budgets had been allocated in 2017/2018 will not now start until 2018/2019, those budgets are now rolled forward. Total spend at the end of Quarter 3 was £5.271m.
- **5.2.2** Cabinet is recommended to approve the variations to the 2017/2018 Capital Programme identified in Appendix 1, reducing the total value of the programme by £21.172m to £26.424m. Variations are as follows:
  - (a) Line 3 Improvements to Stock Variation to reflect the proposed programme of improvements to stock.
  - **(b)** Line 10 Mandatory Disabled Facilities Grants Additional resources made available by central government.
  - (c) Line 13 Commercial Property Acquisition and Development Approved initial allocations for redevelopment in Newhaven and Seaford. Although some spending on consultancy and professional fees will take place in 2017/2018, £2.3m of the allocated amounts have been carried forward to 2018/2019.
  - (d) Line 14 North Street Quarter This allocation includes £3.5m for the construction of a new fire station on the Springman House site. The majority of this allocation has been carried forward to

- 2018/2019. An allocation of £0.6m has been made in 2017/2018 to cover costs expected to be incurred on other aspects of the NSQ Development.
- **(e)** Line 17 Vehicle, Plant and Equipment Variation to reflect the proposed replacement and renewal programme.
- **(f)** Line 21 Newhaven Fort Allocation in respect of the Development Phase of the Renaissance Fort Project.
- (g) Line 23 Parks, Recreation and Play Areas Urgent Health and Safety works required to the footpath at Malling Recreation Ground.
- (h) Line 24 Property Assets Major Works A programme of security and safety work has been identified for Robinson Road Depot, to start in 2017/2018 and complete in 2018/2019. Urgent repairs are needed to a wall at Seaford Cemetery for safety reasons.
- (i) Line 25 Community Infrastructure (CIL) Variation to reflect expected CIL payments to Town \and Parish Councils.
- (j) Line 26 LHIC and Aspiration Homes Deferral of funding loans into 2018/2019.

#### 5.3 Resources to support the future Capital Programme

**5.3.1** The following table sets out a projection of the core resources which will be available at 1 April 2018 to finance capital expenditure, other than borrowing.

Line		£m		
1	Resources for the HRA Programme			
2	- Major Repairs Reserve	9.071		
3	- Retained Right to Buy receipts	1.486		
4	- Capital Expenditure Financed from Revenue	-		
5	Sub-total HRA	10.557		
6	Resources for the General Fund Programme			
7	- Disabled Facilities Grant (Better Care Fund)	0.920		
8	- Capital Expenditure Financed from Revenue	1.158		
9	Sub-total General Fund	2.078		
10	Capital Receipts	3.325		
11	Total	15.960		
Note: In addition, the Council's earmarked reserves can be used to support capital expenditure (e.g. Vehicle and Equipment Reserve).				

Key items in the table above are:

#### Line 2

Major Repairs Reserve (MRR): The contribution into the reserve each year is based on the annual depreciation charge in respect of HRA assets. The contribution in 2018/2019 will be £5.485m. At 1 April 2018, the balance of MRR received in previous years, but not yet used, is expected to be £3.586m.

#### Line 4

HRA Revenue Contribution: no direct revenue funding of the HRA capital programme is proposed for 2018/2019.

# Line 7

Disabled Facilities Grant funding: This amount reflects Better Care Funding of the cost of awarding mandatory Disabled Facilities Grants made available by East Sussex County Council (ESCC). The allocation shown is provisional, pending confirmation by ESCC, and is at the 2017/2018 level.

#### Line 10

Capital Receipts: These are available to support either the General Fund or Housing Revenue Account capital programmes and Cabinet has previously agreed that they should be allocated according to spending priorities. The total shown is the expected balance at 1 April 2018, with no account taken of any receipts that may be received in 2018/2019, or subsequent years.

- 5.3.2 Retained receipts from Council House Right to Buy Sales must be spent on new affordable housing, but can only be used to fund a maximum of 30% of the cost of the new homes. The retention scheme was implemented on 1 April 2012 and since that date receipts with a total value of £3.601m have been initially retained requiring spending of £12.003m on new affordable homes by December 2020. Of this amount £5.783m has been spent to date and £1.266m is already committed to the construction of new homes.
- 5.3.3 Cabinet has previously determined that as Disabled Facility Grants are mandatory, they should be the first call on available funds, with any remaining core housing receipts used to pay for other elements within the Private Sector Housing Renewal programme (e.g. energy efficiency initiatives).
- **5.3.4** General Fund Reserves are also available to fund either revenue or capital expenditure.
- 5.3.5 Under the Prudential Borrowing regime the only cap on General Fund Borrowing is one of affordability to the taxpayer. The Housing Revenue Capital Programme on the other hand is constrained by a borrowing cap. There is currently £9.842m of borrowing headroom available to

support the construction or acquisition of new Council-owned homes, up to 30% of the cost of which can be financed from retained Right to Buy receipts as explained in paragraph 5.3.2.

# 5.4 Capital Programme 2018/2019 to 2020/2021

- 5.4.1 The Prudential Code requires local authorities to plan their capital expenditure programme for at least three years ahead. The most detailed information is available for year 1, with the programme for years 2 and 3 liable to variation when more precise forecasting can be undertaken in terms of both the availability of capital resources and spending requirements.
- 5.4.2 The recommended Capital Programme for 2018/2019 to 2020/2021 is set out in Appendix 2. It should be noted that the items shown for 2019/2020 and 2020/2021 are provisional at this stage.

# **5.4.3** Housing Capital Programme

- (a) The proposed three year Housing Capital Programme is shown at Appendix 2 (lines 1 to 15), with a total value of £6.549m in 2018/2019.
- (b) The proposed programme includes an annual allocation of £0.200m (line 3) for the potential purchase of properties previously sold under the Right to Buy Scheme.
- (c) The capital programme will be amended as specific projects are developed for the construction of new dwellings, part-financed from retained right to buy receipts with funding from borrowing to the level of the HRA debt cap.
- (d) Those items which relate to improving the Council's own housing stock and other works (Appendix 2 Lines 4 to 9) are consistent with the Housing Business Plan. The allocation for improvements (line 4) is derived from the stock condition survey that was completed in 2016. The total HRA Capital Programme for this three year period, £15.854m, is funded by borrowing (£0.600m) and the Major Repairs Reserve (£15.254m).
- (e) The mandatory Disabled Facilities Grants programme in 2018/2019 is £0.920m (line 12) and provides aids and adaptations for disabled persons to live independently in their own homes. The programme is wholly funded by Government grant passed down via East Sussex County Council.
- (f) It is proposed to continue the programme of Private Sector Housing grants and loans for emergency repairs and energy efficiency measures, with an allocation of £0.135m (line13) in each year of the programme, funded from capital receipts.

#### **5.4.4** General Fund Capital Programme

- (a) The Non-Housing Programme (Appendix 2, lines 16 to 39) has a proposed value in 2018/2019 of £25.858m. This excludes any provision that Cabinet may make available when it agrees the General Fund Revenue Budget for 2018/2019.
- (b) Loans to LHIC and Aspiration Homes loans (line 17) for the delivery of new homes outside the HRA are deferred from 2017/18.
- (c) An allocation of £4m has been made in the programme (line 19) to enable commercial property acquisitions with the purpose of generating future rental income streams. Any specific acquisition will be subject to a detailed financial appraisal and approved by Cabinet before going ahead.
- (d) North Street Quarter, Lewes (line 20) is carried forward from 2017/18, to reflect phasing of expenditure on this project.
- (e) An allocation, deferred from 2017/18, of £2.3m (lines 21 & 22) has been made in the programme for asset development in Newhaven and Seaford.
- (f) An allocation of £0.156m (line 24) is made for the replacement of vehicles as they reach the end of their effective operational life, and is funded from reserves.
- (g) An allocation of £0.150m (line 31) is made for IT replacements to ensure that business centered equipment, data storage infrastructure and key security systems can be replaced at the end of life. This is funded from reserves.
- (h) A total of £0.408m is allocated across three years in respect of Flood Protection measures (line 28) as agreed by Council in February 2016, funded from monies which were previously paid as a levy to the Environment Agency in respect of the Drainage Board, which ceased in December 2016.
- (i) An allocation of £0.250m (line 33) is included for major repairs and refurbishment to corporate property.
- (j) An allocation of £0.050m (line 36) is included for refurbishment work to Newhaven Fort, as agreed with WAVE Leisure which is operating the Fort under a management agreement with the Council.
- (k) A recurring allocation of £0.050m (line 37) is provided for major works for which the Council is responsible as landlord at the leisure facilities which are operated by Wave leisure.

(I) The General Fund Capital Programme 2018/2019 is funded from Borrowing (£24.700m), Reserves (£1.022m), and direct revenue contributions (£0.136m).

#### 6 Prudential Indicators

- 6.1 As noted in section 3 above, the Prudential Framework requires local authorities to ensure that their capital expenditure plans are affordable and sustainable in the longer term. A key element in making this judgment is the impact that the capital expenditure plans will have on the General Fund and the Housing Revenue Account. The impact is measured through a number of 'Prudential Indicators'.
- 6.2 The indicators derived from the capital programme at Appendix 2 are given in 6.2.1 to 6.2.4 below. The effect of the capital programme on both the General Fund and Housing Revenue Account is considered to be affordable. There will be no impact on affordability by the introduction of any new schemes in to the programme, provided that they are fully funded from external sources.

# **6.2.1** Estimates of Capital Expenditure

This indicator is set to ensure that the level of proposed capital expenditure remains within sustainable limits and, in particular, to consider the impact on Council Tax and in the case of the HRA, housing rent levels.

No	Capital Expenditure	2017/18 Estimate £m	2017/18 Revised £m	2018/19 Estimate £m	2019/20 Estimate £m	2020/21 Estimate £m
1a	Non-HRA	8.875	16.243	26.913	7.335	5.968
1b	HRA	5.681	10.181	5.494	5.180	5.180
	Total	14.556	26.424	32.407	12.515	11.148

# **6.2.2** Ratio of Financing Costs to Net Revenue Stream

This is an indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet borrowing costs. The ratio is based on costs net of investment income.

No	Ratio of Finance	2017/18	2017/18	2018/19	2019/20	2020/21
	Costs to Net	Estimate	Revised	Estimate	Estimate	Estimate
	Revenue Stream	%	%	%	%	%
2a	Non-HRA	1.62	1.47	1.65	1.68	1.65
2b	HRA	15.82	15.82	18.08	18.08	18.08

# **6.2.3** Capital Financing Requirement

The Capital Financing Requirement (CFR) measures the Council's underlying need to borrow for a capital purpose. The calculation of the CFR is taken from the amounts held in the Balance Sheet relating to capital expenditure and its financing to date.

No	Capital Financing Requirement	2017/18 Approved £m	2017/18 Revised £m	2018/19 Estimate £m	2019/20 Estimate £m	2020/21 Estimate £m
3a	Non-HRA	18.848	19.556	43.951	47.649	51.349
3b	HRA	65.168	66.926	65.979	65.033	64.087
	Total CFR	84.016	86.482	109.930	112.682	115.436

#### **6.2.4** Incremental Impact of Capital Investment Decisions

This is an indicator of affordability that shows the impact of capital investment decisions on Council Tax and Housing Rent levels. The incremental impact is calculated by comparing the total revenue budget requirement of the current approved capital programme with an equivalent calculation of the revenue budget requirement arising from the proposed capital programme. The revenue budget requirement includes the use of Reserves.

	Incremental Impact of	2017/18	2017/18	2018/19	2019/20	2020/21
	Capital Investment	Approved	Revised	Estimate	Estimate	Estimate
No	Decisions	£	£	£	£	£
5a	Increase in Band D Council Tax	79.35	151.02	47.96	63.95	27.08
5b	Increase in Average Weekly Housing Rents	0.85	2.60	0.82	0.78	0.79

The above table has been calculated taking into account:

- Capital expenditure directly funded from revenue
- Capital expenditure funded from reserves (which could otherwise have been used for revenue purposes)
- The loss of potential investment income which could have been earned had funds not been used to finance the capital programme
- In 2018/2019 and 2019/2020 the costs shown relate to the recurring effects of the 2017/2018 programme only
- The 2018/2019 tax base has been used in the calculations for 2019/2020 onwards

#### **Financial Implications**

7 This is included in the main body of the report.

# **Legal Implications**

**8** None arising from this Report.

# **Risk Management Implications**

9 I have completed a risk assessment in accordance with the Council's risk management methodology and the following risks and mitigating factors have been identified.

In common with all plans which necessitate major expenditure there is a risk that insufficient funds will be available. However, this risk is mitigated by ensuring that current resources match the total cost of the programme with no account taken of the proceeds of future asset sales. The programme has been developed in accordance with the Prudential Framework, which includes an assessment of affordability.

Monitoring of the projects, which comprise the programme, takes place regularly through the year and any changes are reported to Cabinet. The letting of contracts in respect of the projects contained within the programme is carried out in accordance with the contract procedure rules set out in the Council's Constitution.

# **Equality Screening:**

Any equality implications relating to the projects within the 2017/2018 Capital Programme were considered by Cabinet at the time that it approved those projects. The Outline Capital Programme for 2018/2019 to 2020/2021 is largely a continuation of the 2017/2018 Programme and does not have a disproportionate impact on any group. Support for Mandatory Disabled Facilities Grants is maintained at the level of funding made available by the Government through East Sussex County Council.

**Background Papers:** None

**Appendices:** Appendix 1 Revised Capital Programme 2017/2018

Appendix 2 Proposed Capital Programme 2018/2019 to 2020/2021